# SECURITIES AND EXCHANGE COMMISSION

Washington D.C. 20549

FORM 10-Q

QUARTERLY REPORT UNDER SECTION 13 or 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter Ended March 31, 1994

Commission File Number 1-6659

PHILADELPHIA SUBURBAN CORPORATION

(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

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Pennsylvania (STATE OR OTHER JURISDICTION OF INCORPORATION OR ORGANIZATION) 23-1702594

(I.R.S. EMPLOYER IDENTIFICATION NO.)

762 Lancaster	Avenue, B	ryn Mawr,	Pennsylvania	19010
(ADDRESS OF	PRINCIPAL	EXECUTIVE	C OFFICES)	(ZIP CODE)

Registrant's telephone number, including area code: (610)-527-8000

Indicate by check mark whether the registrant (1) filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X\_\_ No \_\_\_\_

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of March 31, 1994.

11,374,928

# CONSOLIDATED BALANCE SHEETS (In thousands of dollars)

	March 31, 1994	December 31, 1993
	(Unaudited)	(Audited)
Property, plant and equipment, at cost Less accumulated depreciation	\$436,150 69,672	\$433,302 67,072
Net property, plant and equipment	366,478	366,230
Current assets Cash Accounts receivable, net Inventory, materials and supplies Prepayments and other current assets	(565) 18,604 1,890 372	(868) 18,131 1,721 532
Total current assets	20,301	19,516
Regulatory assets Deferred charges and other assets, net	51,757 2,585	51,229 2,704

	\$441,121	
Common stockholders' equity	\$134,688	\$135,934
Preferred stock of subsidiary with mandatory redemption	10,000	10,000
Long-term debt, excluding current portion	154,162	145,292
Commitments		
Current liabilities Current portion of long-term debt Loans payable Accounts payable Accrued interest Other accrued liabilities Net reserves related to discontinued operations	884 815 3,797 10,897 2,413	3,439 9,269
Total current liabilities	18,806	24,370
Deferred credits and other liabilities Deferred income taxes and investment cr Customers' advances for construction Other noncurrent liabilities	edits 69,689 23,219 8,916	69,137 24,379 8,926
Total deferred credits and other liabilities	101,824	102,442
Contributions in aid of construction	21,641	21,641
	\$441,121 ======	\$439,679 =======

See notes to consolidated financial statements on page 4 of this report.

CONSOLIDATED STATEMENTS OF INCOME (In thousands, except per share amounts)

# (UNAUDITED)

	Three Months Ended March 31,	
	1994	1993
Earned revenues	\$ 24,849	\$ 22 <b>,</b> 726
Costs and expenses Operating expenses Depreciation Amortization Taxes other than income taxes	11,833 2,573 92 1,902	10,733 2,411 115 1,773
Operating income from continuing operations Interest and debt expenses Dividends on preferred stock Allowance for funds used during construction	16,400 8,449 3,165 216 (19)	15,032 7,694 3,328 216 (222)
Income from continuing operations income taxes Provision for income taxes	5,087 2,138	4,372 1,785
Income from continuing operations Loss on disposal of discontinued operations	2,949	2,587

Net income	\$ 2,949	\$ 2 <b>,</b> 587
	=======	
Net income per share		
Continuing operations	\$.26	\$.26
Discontinued Operations		
Total	\$.26	\$.26
	=======	
Average common and common equivalent		
shares outstanding during the period	11,469	9,950
	=======	

See notes to consolidated financial statements on page 4 of this report.

# CONSOLIDATED STATEMENTS OF CASH FLOW (In thousands of dollars)

# (UNAUDITED)

Cash flows from operating activities: Income from continuing operations \$ 2,949 \$ 2,587 Adjustments to reconcile income from continuing operations to net cash flows from operating activities: Depreciation and amortization 2,665 2,526 Deferred taxes, net of taxes on customers' advances 161 223 Net decrease (increase) in receivables, inventory and prepayments (481) 48 Net decrease (increase) in receivables, inventory and prepayments (481) 48 Net decrease (decrease) in accrued interest 058 (260) Other (138) (122) Net cash flows from operating activities (4541 4,189 		Three Months Ended March 31,	
Cash flows from operating activities: Income from continuing operations\$ 2,949\$ 2,587Adjustments to reconcile income from continuing operations to net cash flows from operating activities: Depreciation and amortization2,6652,526Deferred taxes, net of taxes on customers' advances161223Net decrease (increase) in receivables, inventory and prepayments(481)48Net decrease (increase) in accrued interest358(260)Other(138)(122)Net decrease (decrease) in accrued interest358(260)Other(138)(122)Net cash flows from operating activities: Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222(2,641)(4,041)Sale of subsidiaries and related assets871Other(2,613)(3,185)Net cash flows from investing activities: Customers' advances and contributions in aid of construction, net of income tax payments295156Repayments of customers' advances(1,450)(1,487)Net cash flows from financing activities: Customers' advances of common stock654830Repayments of long-term debt(4,000)(4,500)Proceeds from issuing common stock654830Repayments of customen stock(1,771)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)			
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Net decrease (increase) in receivables, inventory and prepayments(481)48Net decrease in payables and other accrued liabilities(973)(813)Net increase (decrease) in accrued interest358(260)Other(138)(122)Net cash flows from operating activities4,5414,189Cash flows from investing activities:4,5414,189Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222(2,641)(4,041)Sale of subsidiaries and related assets871Other28(15)Net cash flows from investing activities(2,613)(3,185)Cash flows from financing activities:(2,613)(3,185)Customers' advances and contributions in aid of construction, net of income tax payments295156Repayments of customers' advances(1,455)(1,467)Net proceeds (repayments) of short-term debt(813)(730)Proceeds of long-term debt(4,000)(4,500)Proceeds from issuing common stock654830Repayments of customs stock(1,771)Dividends paid(3,078)(2,562)(4)Other(125)(4)(4,600)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing acti	Depreciation and amortization	2,665	2,526
Net decrease in payables and other accrued liabilities(973)(813)Net increase (decrease) in accrued interest358(260)Other(138)(122)Net cash flows from operating activities4,5414,189Cash flows from investing activities:Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222(2,641)(4,041)Sale of subsidiaries and related assets871Other28(15)Net cash flows from investing activities(2,613)(3,185)Cash flows from financing activities:(2,613)(3,185)Customers' advances and contributions in aid of construction, net of income tax payments295156Repayments of long-term debt(819)(730)Proceeds of long-term debt(8,39)6,018Repayments of long-term debt(8,39)6,018Repayments of common stock654830Repurchase of common stock(1,771)Dividends paid(3,078)(2,562)(14)Other(125)(4)	customers' advances	161	223
Other(138)(122)Net cash flows from operating activities4,5414,189Cash flows from investing activities:4,5414,189Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222(2,641)(4,041)Sale of subsidiaries and related assets871Other28(15)Net cash flows from investing activities(2,613)(3,185)Cash flows from financing activities:(2,613)(3,185)Customers' advances and contributions in aid of construction, net of income tax payments295156Repayments of customers' advances(1,455)(1,487)Net proceeds (repayments) of short-term debt(819)(730)Proceeds from issuing common stock654830Repurchase of common stock(1,771)Dividends paid(3,078)(2,562)Other(125)(4)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(165)(181)			
Other(138)(122)Net cash flows from operating activities4,5414,189Cash flows from investing activities:4,5414,189Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222(2,641)(4,041)Sale of subsidiaries and related assets871Other28(15)Net cash flows from investing activities(2,613)(3,185)Cash flows from financing activities:(2,613)(3,185)Customers' advances and contributions in aid of construction, net of income tax payments295156Repayments of customers' advances(1,455)(1,487)Net proceeds (repayments) of short-term debt(819)(730)Proceeds from issuing common stock654830Repurchase of common stock(1,771)Dividends paid(3,078)(2,562)Other(125)(4)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(1,460)(2,279)Net cash flows from financing activities(165)(181)		(973)	(813)
Net cash flows from operating activities		000	(200)
Cash flows from investing activities: Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222 (2,641) (4,041) Sale of subsidiaries and related assets 871 Other 28 (15) Net cash flows from investing activities (2,613) (3,185) 	Other		
Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222(2,641)(4,041)Sale of subsidiaries and related assets871Other28(15)Net cash flows from investing activities(2,613)(3,185)Cash flows from financing activities: Customers' advances and contributions in aid of construction, net of income tax payments295156Repayments of customers' advances(1,455)(1,487)1487)Net proceeds (repayments) of short-term debt(819)(730)Proceeds of long-term debt(4,000)(4,500)Proceeds from issuing common stock654830Repurchase of common stock(1,771)Dividends paid(3,078)(2,562)Other(125)(4)Net cash flows from financing activities(1,460)(2,279)Net cash flows from discontinued operations(165)(181)	Net cash flows from operating activities	4,541	4,189
Cash flows from financing activities: Customers' advances and contributions in aid of construction, net of income tax payments 295 156 Repayments of customers' advances (1,455) (1,487) Net proceeds (repayments) of short-term debt (819) (730) Proceeds of long-term debt 8,839 6,018 Repayments of long-term debt (4,000) (4,500) Proceeds from issuing common stock 654 830 Repurchase of common stock (1,771) Dividends paid (3,078) (2,562) Other (125) (4) Net cash flows from financing activities (1,460) (2,279) 	Property, plant and equipment additions, including allowance for funds used during construction of \$19 and \$222 Sale of subsidiaries and related assets	 28	871 (15)
Customers' advances and contributions in aid of construction, net of income tax payments295156Repayments of customers' advances(1,455)(1,487)Net proceeds (repayments) of short-term debt(819)(730)Proceeds of long-term debt8,8396,018Repayments of long-term debt(4,000)(4,500)Proceeds from issuing common stock654830Repurchase of common stock(1,771)Dividends paid(3,078)(2,562)Other(125)(4)Net cash flows from financing activities(1,460)(2,279)Net cash flows from discontinued operations(165)(181)	Net cash flows from investing activities	(2,613)	(3,185)
	Customers' advances and contributions in aid of construction, net of income tax payments Repayments of customers' advances Net proceeds (repayments) of short-term debt Proceeds of long-term debt Repayments of long-term debt Proceeds from issuing common stock Repurchase of common stock Dividends paid Other	(1,455) (819) 8,839 (4,000) 654 (1,771) (3,078) (125)  (1,460)	(1,487) (730) 6,018 (4,500) 830  (2,562) (4)  (2,279)
	Net cash flows from discontinued operations	, ,	. ,

Net increase (decrease) in cash	303	(1,456)
Cash deficit beginning of year	(868)	(712)
Cash deficit at end of period	\$ (565) 	\$ (2,168)

See notes to consolidated financial statements on page 4 of this report.

PHILADELPHIA SUBURBAN CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (In thousands of dollars, except per share amounts)

## Note 1 Basis of Presentation

The accompanying consolidated balance sheet of Philadelphia Suburban Corporation at March 31, 1994, the consolidated statements of income for the three months ended March 31, 1994 and 1993, and the consolidated cash flow statements for the three months ended March 31, 1994 and 1993 are unaudited, but reflect all adjustments, consisting of only normal recurring accruals, which are, in the opinion of management, necessary to present fairly the consolidated financial position at March 31, 1994, the consolidated results of operations, and the consolidated cash flow for the periods presented. Because they cover interim periods, the statements and related notes to the financial statements do not include all disclosures and notes normally provided in annual financial statements and therefore, should be read in conjunction with the Annual Report on Form 10-K for the year ended December 31, 1993.

Note 2 Water Rates

In May 1994, PSW reached an agreement with the parties (the Office of Consumer Advocate, the Pennsylvania Public Utility Commission Office of Trial Staff, and the Office of Small Business Advocate) actively participating in litigating the rate application it filed in December 1993. This settlement is designed to increase annual water revenues by \$9,050 or approximately 9%. As a part of this settlement agreement, PSW has agreed not to file for a new general rate increase prior to April 1, 1995, absent extraordinary circumstances. Subject to the outcome of the Office of Consumer Advocate's court challenge on the propriety of rate recovery of Statement of Financial Accounting Standards No. 106, "Accounting for Postretirement Benefits Other than Pensions" ("SFAS 106") costs in other utility rate decisions, the settlement agreement provides for the recovery of costs associated with the implementation of SFAS 106, including an 18.5 year amortization of those costs deferred since the adoption of SFAS 106 which were recorded as a regulatory asset. This settlement is subject to review and approval by the Pennsylvania Public Utility Commission ("PUC"). If approved by the PUC, PSW anticipates that the increase would be effective sometime in June 1994, rather than September 2, 1994 which would have been the likely effective date if the rate request was fully litigated.

## Note 3 Postemployment Benefits

In January 1994, the Company adopted Statement of Financial Accounting Standards No. 112, "Employers' Accounting for Postemployment Benefits" ("SFAS 112"). SFAS 112 requires the Company to accrue the expected cost of providing postemployment benefits during the years that employees render services to the Company. Since, the Company has experienced minimal postemployment medical costs and the Company had already established adequate reserves for other costs which are accruable under SFAS 112 the implementation of SFAS 112 has had no impact on the results of operations or financial position of the Company.

PHILADELPHIA SUBURBAN CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)

(In thousands of dollars, except per share amounts)

#### Note 4 Discontinued Operations

Net reserves related to discontinued operations consist primarily of reserves for future and contingent costs associated with the discontinued operations. These costs, which are recorded on the balance sheets net of related income tax benefits, include administrative, legal and tax services, contingent legal and lease obligations and certain employee costs. During the quarter, \$165 of payments specifically associated with discontinued operations were charged to this reserve.

#### PHILADELPHIA SUBURBAN CORPORATION AND SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (In thousands of dollars, except per share amounts)

Philadelphia Suburban Corporation (the Company or PSC) is composed of two businesses, a regulated water utility (Philadelphia Suburban Water Company or PSW), and a nonregulated data processing service bureau (Utility & Municipal Services, Inc. or UMS). The operations of UMS are not significant to the financial results of the Company and, therefore, are not discussed separately. Corporate expenses include administrative expenses of a general nature.

#### Financial Condition

During the quarter, the Company had \$2,641 of capital expenditures related to routine capital improvements and replacements for PSW and repaid \$1,455 of customer advances for construction. The Company also repurchased 93,400 shares of its common stock at a net cost of \$1,771 during the guarter.

During the first quarter of 1994, internally generated funds, available working capital and funds available under the revolving credit agreement, were sufficient to fund the cash requirements discussed above, and to pay dividends.

At March 31, 1994, the Company and PSW had \$3,000 and \$1,000 available, respectively under short-term lines of credit and PSW had \$9,550 of unused credit under its revolving credit agreement.

Traditionally, PSW has financed its ongoing construction program and other financial requirements separately from the Company. PSW's ability to finance its future construction program and pay dividends to the Company depends on its ability to attract the necessary external financing and to maintain or increase internally generated funds. Rate increases and regulatory support will be required to allow PSW to achieve an adequate level of earnings necessary to attract capital, to maintain satisfactory debt coverage ratios and to provide shareholders an adequate return on their investment. Management believes that internally generated funds along with existing credit facilities are adequate to meet the Company's financing requirements through the balance of the year and beyond. Further, management believes that with the improvement in the Company's capitalization ratios over the past two years, it will be able to obtain the external financing that it expects to need.

# PHILADELPHIA SUBURBAN CORPORATION AND SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (continued) (In thousands of dollars, except per share amounts)

#### Results of Operations

Analysis of First Quarter of 1994 Compared to First Quarter of 1993

Revenues for the quarter increased \$2,123 or 9.3% primarily due to a 7.4% rate increase granted PSW on June 1, 1993, and a slight increase in customer consumption of water, partially offset by a reduction in the state tax surcharge rate that PSW was allowed to add to its bills prior

#### to the June 1, 1993 rate increase.

Operating expenses increased by \$1,100 or 10.2% primarily as a result of higher costs associated with the extreme cold weather experienced during January and February of 1994. The weather conditions created significant maintenance problems, including an abnormally high number of water main breaks, and required additional treatment costs as raw water quality deteriorated due to salt and other chemicals used to melt the ice and snow on roadways. The additional costs associated with the weather were approximately \$800. The balance of the increased operating expense is due to increases in wages and electric rates.

Depreciation increased by \$162 or 6.7% reflecting the impact of utility plant placed in service since the first quarter of 1993. Depreciation was approximately 2.3% of average utility plant in service in both the first quarter of 1994 and 1993.

Taxes other than income taxes increased by \$129 or 7.3% due to higher Pennsylvania Capital Stock Tax resulting from an increase in common stockholders' equity, and due to increased payroll taxes related to the increased labor expenses.

Interest expense declined by \$163 or 4.9% reflecting a reduction by the Company in the average outstanding debt with proceeds it received from the sale of common stock since the first quarter of 1993.

Allowance for funds used during construction ("AFUDC") decreased primarily due to an \$8,000 decrease in the balance of construction work in progress ("CWIP"). The majority of the decrease in CWIP is associated with an \$11,500 filtration plant which was completed and placed in service in the fourth quarter of 1993. In addition, the AFUDC rate has also declined as the Company is required to use a rate equal to the average costs of borrowings under its revolving credit facility while the CWIP balance is less than the borrowing level under this facility. The average cost of capital (i.e. the weighted cost of long-term debt, preferred stock and common equity) is used as the AFUDC rate for the amount the CWIP balance exceeds the balance of the revolving credit facility. In prior periods the average cost of capital was used as the AFUDC rate.

#### PHILADELPHIA SUBURBAN CORPORATION AND SUBSIDIARIES

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (continued) (In thousands of dollars, except per share amounts)

The Company's effective income tax rate was 42.0% in 1994 and 40.8% in 1993. The increase in the effective tax rate is due primarily to the impact of the Omnibus Budget Reconciliation Act of 1993. Enacted during the third quarter of 1993, the Act raised the statutory federal tax rate from 34% to 35%.

Net income for the quarter increased by \$362 or 14.0% primarily as a result of increased revenues partially offset by higher operating expenses. Earnings per share, however, were equal to 1993 since the increase in net income was offset by a higher number of shares outstanding. The increased number of shares outstanding was primarily due to the 1.1 million shares issued in a public offering in April 1993, and an additional 428,032 shares sold since the first quarter of 1993 through the Customer Stock Purchase Plan and the Dividend Reinvestment and Optional Stock Purchase Plan, partially offset by 145,035 shares repurchased by the Company since the first quarter of 1993.

#### PHILADELPHIA SUBURBAN CORPORATION AND SUBSIDIARIES

# Part II. Other Information

Item 1. Legal Proceedings

There are no pending legal proceedings to which the Registrant or any of its subsidiaries is a party or to which any of their properties is the subject that present a reasonable likelihood of a material adverse impact on the Registrant. Reference is made to Item 3 of the Company's Annual Report on  $\,$  Form 10-K for the year ended December 31, 1993, which is incorporated by a reference herein.

## Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits

None

(b) Reports on Form 8-K

None

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be executed on its behalf by the undersigned thereunto duly authorized.

May 12, 1994

PHILADELPHIA SUBURBAN CORPORATION

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Registrant

Nicholas DeBenedictis

Nicholas DeBenedictis Chairman and President

Michael P. Graham

Michael P. Graham Senior Vice President - Finance and Treasurer